Freedom of Information Act 2000 disclosure log entry

Reference

18-19131

Date sent

26/07/2018

Subject

Project Management Change Functions

Details of enquiry

1) Does your organisation have a Programme Management Office or (PMO)?

2) If No to Question 1 does it have one of the following?;
   a) A Transformation Team
   b) Project or Programme Teams
   c) Programme Managers or Project Managers in directorates but not held as part of a central function.
   d) A team that delivers change but is called something else (please specify)
   e) No Programme Managers or Project Managers in the trust

3) What is the overall budget for teams specified in Question 1 or 2.

4) Can a structure chart for the relevant team (with roles only) be provided with this response?.

5) How long has the PMO / Change teams been in operation in the trust?
   a) less than 1 year
   b) 1-to 3 years
   c) 3-5 years
   d) 5 years +
   e) Unknown

6) Does your trust have dedicated Programme Budgets allocated for the financial year 18/19?

7) If yes to Question 8 - what is the value of the Programmes?

8) Does your organisation use a maturity model such as P3M3 to benchmark its performance in delivering change? if yes so can you please name it?

9) Does your trust use any particular methodologies for delivering change?
   If yes are these either?:
   a) Prince2
   b) Six Sigma / Lean
   c) Agile
   d) Managing Successful Programmes (MSP)
   e) Other please specify if possible

10) Finally, What is the total budget for the NHS Trust?.

Response Sent

1) Does your organisation have a Programme Management Office or (PMO)?
   Yes – albeit this is a relatively recent development in the Trust in 2017/18

2) If No to Question 1 does it have one of the following?;
   a) A Transformation Team
   b) Project or Programme Teams
   c) Programme Managers or Project Managers in directorates but not held as part of a central function.
   d) A team that delivers change but is called something else (please specify)
   e) No Programme Managers or Project Managers in the trust

3) What is the overall budget for teams specified in Question 1 or 2.
   Circa £125,000 pay budget and circa £20,000 non-pay

4) Can a structure chart for the relevant team (with roles only) be provided with this response?.
   Only two roles currently exist – a Transformation Programme Manager and a Transformation Project Manager – though this is expected to expand. The reporting line is to the Director of Transformation and Technology.

5) How long has the PMO / Change teams been in operation in the trust?
   a) less than 1 year
   b) 1-to 3 years
   c) 3-5 years
   d) 5 years +
   e) Unknown
   less than 1 year

6) Does your trust have dedicated Programme Budgets allocated for the financial year 18/19?
   Yes

7) If yes to Question 8 - what is the value of the Programmes?
   £1.105m

8) Does your organisation use a maturity model such as P3M3 to benchmark its performance in delivering change? if yes so can you please name it?
   Not as yet – intent to use P3M3 as PMO develops

9) Does your trust use any particular methodologies for delivering change?
   If yes are these either?:
   a) Prince2
   b) Six Sigma / Lean
   c) Agile
   d) Managing Successful Programmes (MSP)
   e) Other please specify if possible
   Converged model of MoP at portfolio level, MSP at programme level, Prince2 at project level and a combination of Prince2 and DSDM Atern Agile at workpackage level.

10) Finally, What is the total budget for the NHS Trust?.
    Income is £54.5m